<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>13 September 2021</td>
<td>18:30 - 21:30</td>
<td>Governing Body Welcome Reception</td>
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<tr>
<td>14 September 2021</td>
<td>08:00 - 09:00</td>
<td>Registration &amp; Breakfast</td>
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<tr>
<td></td>
<td>09:00 - 09:45</td>
<td>Overcoming Resistance to Change — Structuring Your Organisation to Maximise Digital Transformation</td>
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<td>09:45 - 10:00</td>
<td>Networking Break</td>
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<td>10:00 - 10:45</td>
<td>As Economies Roar out of Lockdown, Is IT Equipped for Business Transformation?</td>
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<td>10:00 - 10:45</td>
<td>Digital Transformation — Making Your Strategy Stick</td>
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<td>10:45 - 11:15</td>
<td>Networking Break</td>
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<tr>
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<td>10:00 - 10:45</td>
<td>Practical Advice and Insight From a Former CEO on Leading a Team through a Devastating Cyber Attack</td>
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Dominique Cerrutti, Chairman, Adarma
David Calder, Chief Product Officer, Adarma

11:15 - 12:00  28 Days later(ish) The Route to a Boohoo Marketplace
        Jo Graham, CIO, Boohoo.com

11:15 - 12:00  New IT Operating Models – Empowering Digital Business
        Rich Corbridge, CIO, Boots
        Doug Grantham, CIO, Investec Private Bank (UK), Investec

12:00 - 12:10  Break

12:10 - 13:10  Peer-to-Peer Meetings

12:20 - 13:30  Networking Lunch

11:15 - 12:00  Accelerating Your Organisation’s Digital Talent Transformation
        Jon Cairns, SVP Technical Services, Nexthink
        Adam Forde, Group CIO, Spectris
        Sarah Greasley, CTO, Direct Line Group

14:15 - 14:30  Networking Break

14:30 - 15:15  Closing Digital Skills Gaps — Partnering With the Business for Digital Talent Exploration
        Ian Penny, Group CIO, Hiscox

14:30 - 15:15  CIOs Promise — Delivering Data & Analytics
        Graham McCauley, Vice President Manufacturing Technology, GSK
        Alison Davis, CIO, Natural History Museum
        Nick Gilbert, Chief Information and Digital Officer, University of Surrey

14:30 - 15:15  The CIO’s Guide to Activating a Cybersecurity Force for a New Era
15:15 - 15:45 Networking Break

15:45 - 16:30 Leading Transformation at BAT for 'A Better Tomorrow'

Marina Bellini, Chief Information and Digital Officer, Director, Digital and Information, BAT

15:45 - 16:30 The Analytic Must Do’s for the CIO — Key Steps Needed to Execute Data-Driven Transformation

Stuart Hughes, CIDO, Rolls-Royce
Gary Allwood, Head IT, ABP

16:30 - 16:45 Networking Break

17:30 - 18:15 Closing Reception & Prize Drawing

15:45 - 16:30 Digital Transformation — Making Your Strategy Stick (Repeat)

Andy Williams, CIO, Havi Global Logistics GmbH
Sharon Penfold, Technology Director, Action for Children

16:45 - 17:30 Future CIO — What Next for Success?

Craig Charlton, Group CIO, Compass Group

13:30 - 14:15 Unlocking Solutions to the World’s Most Critical Challenges With Digital and Technology

Darren Martin, Group CTO, Wood