<table>
<thead>
<tr>
<th>December 8, 2021</th>
<th>6:00pm - 8:30pm</th>
<th>Governing Body Private Dinner</th>
</tr>
</thead>
<tbody>
<tr>
<td>December 9, 2021</td>
<td>7:30am - 8:15am</td>
<td>Registration &amp; Breakfast</td>
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<td>8:15am - 9:00am</td>
<td>A CDO’s Guide to Achieving Fluency in Data Storytelling</td>
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</tbody>
</table>
|                 |                 | Julia Bardmesser, SVP, Head of Data, Architecture & CRM, Voya Financial  
|                 |                 | Jodi Morton, Global and U.S. Chief Data Officer, KPMG |
|                 | 9:00am - 9:15am | Break |
|                 | 9:15am - 10:00am | Enabling the Future of Banking Through Data Literacy |
|                 |                 | Ashish Bhatnagar, Chief Data Officer. Global Banking & Markets, Americas, HSBC Bank USA |
|                 | 9:15am - 10:00am | Data and Analytics Trends to Watch in 2022 |
|                 |                 | Bill Franks, Director, Center For Statistics And Analytical Research, Kennesaw State University |
|                 | 9:15am - 10:00am | The Next Stage of Digital Transformation — Building a Culture of Data Dexterity |
|                 |                 | Bryce Winkelman, Chief Business and Strategy Officer, Quantum Metric  
|                 |                 | Sharon Kratochvil, Vice President, Global Analytics, Michael Kors  
|                 |                 | Jacklyn Osborne, Managing Director, Data Quality Control, Risk and Finance, Bank of America |
9:15am - 10:00am  Building Trust Through Data Governance

Blake Brannon, Chief Strategy Officer, OneTrust
DataGovernance
John Baker, Executive Director, Manufacturing Data and Analytics, Merck & Co.
Chitra Varma, Head of Data & Analytic Engineering, Zoetis

10:00am - 10:30am  Networking Break

10:30am - 11:15am  Using the Operating Model as a Catalyst for Culture Change

John Nicastro, SVP, Enterprise Data, Sirius XM

10:30am - 11:15am  The Multi-Dimensional Data Strategy in Action

Peter Jackson, Chief Data and Analytics Officer, Exasol

10:30am - 11:15am  Protecting and Growing the Bottom Line through Data Intelligence

Prashant Parikh, VP, Products and Development Engineering, erwin by Quest
Bala Ayyar, Chief Data Officer, Societe Generale Corporate & Investment Banking
Alex Golbin, Chief Data Officer, Morningstar

10:30am - 11:15am  Future-proofing Your Architecture Through Successful Data Strategies

Ben Hudson, Product Lead, Dremio
Kurt Kendall, Chief Analytics Officer, Publishers Clearing House

11:15am - 11:25am  Break

11:25am - 12:40pm  Peer-to-Peer Meetings
11:45am - 1:30pm  Lunch Service

12:40pm - 1:00pm  Break

1:00pm - 1:35pm  The CDO as a Change Agent — How to Drive Transformational Change in Data and Analytics

   Kevin Fleet, VP, Advisory Services, Informatica

1:35pm - 1:50pm  Break

1:50pm - 2:35pm  Structuring Governance to Keep AI Ethics in Check

   Andrew Foster, Head of Data Governance-Americas, Deutsche Bank USA
   Abhishek Mittal, Head, Data & Operational Excellence, Wolters Kluwer
   Andrew Reiskind, SVP, Data Strategy, Mastercard

1:50pm - 2:35pm  Innovate with Confidence, With Autonomous Guardrails around Data

   Greg Martin, Sr. Principal Product Manager, Securiti
   Edison Castro, Director, Sr.Lead Development, TIAA

1:50pm - 2:35pm  Combatting a Culture of Apathy – Driving Data Ownership Across the Business

   Kevin Fleet, VP, Advisory Services, Informatica
   Dushyanth Sekhar, Head of Data Transformation, S&P Global

1:50pm - 2:35pm  The Cloud Cookbook – Maximizing Your Strategy

   Bill Franks, Director, Center For Statistics And Analytical Research, Kennesaw State University
   Sumanda Basu, Director of Data Management Technology, Societe Generale Corporate & Investment Banking
   Tembi Sibanda, Senior Director, Enterprise Data, Peloton
   Vimal Tejwani, Vice President - Chief Architect Data and Analytics, National Football League
2:35pm - 3:05pm  Networking Break

3:05pm - 3:50pm  Benchmarking Your Data and Analytics Maturity Journey

Glenn Hofmann, Chief Analytics Officer, New York Life
Nate Rackiewicz, Chief Data Officer, Gannett

3:05pm - 3:50pm  Engaging the Holistic Customer Starts with Data Health

Christophe Antoine, VP of Global Solutions Engineering, Talend
Gaurav Shah, Senior Director, Global Head of Enterprise Data & Analytics, Sanofi North America

3:05pm - 3:50pm  Effectively Communicating the Power of Data

Mark Gibbs, VP, Product Management, SnapLogic

3:05pm - 3:50pm  The Art of Possible in 2022

Radhika Krishnan, Chief Product Officer & General Manager, Hitachi Vantara
Eric Hirschhorn, Chief Data Officer, BNY Mellon
Heidi Lanford, Chief Data Officer, Fitch Ratings

3:50pm - 4:05pm  Break

4:05pm - 4:40pm  Defining and Growing Digital Business with Data

Vikram Somaya, Chief Data & Analytics Officer, PepsiCo Inc
Radha Subramanyam, President, Chief Research and Analytics Officer, ViacomCBS

4:40pm - 5:10pm  Closing Reception & Prize Drawing